

Annual Registration Statement / Annual Report Form 56-1 One Report (Structured Data Report)

MURAMOTO ELECTRON (THAILAND) PUBLIC COMPANY LIMITED

Fiscal Year End 30 September 2023

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Group Structure and Operations

Group Structure and Operations

Business Overview and Policies (1.1)

Company Information (1.1.5)

Company Name : MURAMOTO ELECTRON (THAILAND) PUBLIC COMPANY LIMITED

Symbol : METCO

Address : 886 RAMINDRA ROAD, KHAN NA YAO,

KHAN NA YAO

Province : Bangkok

Postcode: 10230

Business : Manufacturer and exporter of electrical, electronic

component parts and car parts

Registration Number : 0107537000793

Telephone : 0-2518-1280

Fax (if applicable) : 0-2518-1287

Website : www.metco.co.th

Email: ir@metco.co.th

Total Shares Sold (shares)

Common Stock : 20,898,100

Preferred Stock : 0

Business Operations (1.2)

Revenue Structure (1.2.1)

By Product Line or Business Grouping*

| | 2021 | 2022 | 2023 |
|--|--------------------|--------------------|--------------------|
| Total (Thousand baht) | 17,013,023.43 | 18,556,960.68 | 17,908,076.41 |
| Electronic parts for the automobile (Thousand baht) | 3,785,864.04 | 3,928,115.00 | 3,527,895.38 |
| Electronic parts for office automation (Thousand baht) | 12,282,940.93 | 14,097,290.57 | 13,609,307.29 |
| Others Electronic parts (Thousand baht) | 944,218.46 | 531,555.11 | 770,873.74 |
| | | | |
| | 2021 | 2022 | 2023 |
| Total (%) | 2021 100.00 | 2022 100.00 | 2023 100.00 |
| Total (%) Electronic parts for the automobile (%) | | - | |
| | 100.00 | 100.00 | 100.00 |

By Geographical Area or Market*

| | 2021 | 2022 | 2023 |
|---------------------------------|---------------|---------------|---------------|
| Total (Thousand baht) | 17,013,023.43 | 18,556,960.68 | 17,908,076.41 |
| Domestic (Thousand baht) | 11,402,613.06 | 13,198,127.45 | 13,010,585.62 |
| International (Thousand baht) | 5,610,410.37 | 5,358,833.23 | 4,897,490.79 |
| Japan (Thousand baht) | 4,734,288.64 | 5,164,221.68 | 4,778,681.69 |
| Other countries (Thousand baht) | 876,121.73 | 194,611.55 | 118,809.10 |
| | 2021 | 2022 | 2023 |
| Total (%) | 100.00 | 100.00 | 100.00 |

| Domestic (%) | 67.02 | 71.12 | 72.65 |
|---------------------|-------|-------|-------|
| International (%) | 32.98 | 28.88 | 27.35 |
| Japan (%) | 84.38 | 96.37 | 97.57 |
| Other countries (%) | 15.62 | 3.63 | 2.43 |

^{*}Excluding the profit margins in the associated companies

Information on Products and Services (1.2.2)

Product/Service Information and Business Innovation Development (1.2.2.1)

Research and Development (R&D) Policy : No

| (Unit : Thousand baht) | 2021 | 2022 | 2023 |
|----------------------------------|------|------|------|
| R&D expenses in the past 3 years | 0.00 | 0.00 | 0.00 |

Risk Management

Risk Management

Risk Factors (2.2)

Risk that might affect the company's business, including environmental, social and corporate governance issues (2.2.1)

| corporate governance issues (2.2.1) |
|---|
| Production Risk, Product Risk, Inventory Risk, Technology Risk, Market Risk, Competition Risk, Economics Risk |
| Risk Management Measures: Yes |
| Related Risk Topics |
| Strategic Risk |
| Behavior or needs of customers / consumers |
| Policies or international agreements related to business operations |
| Changes in technologies |
| Business operations of partners in the supply chain |
| Operational Risk |
| Shortage or reliance on skilled workers |
| Shortage or fluctuation in pricing of raw materials or productive resources |
| Product obsolescence |
| • Other |
| Financial Risk |
| Fluctuation in exchange rates, interest rates, or the inflation rate |
| Compliance Risk, Corruption Risk |
| Risk Management Measures: Yes |
| Related Risk Topics |
| Operational Risk |
| • Corruption |

Compliance Risk

- Change in laws and regulations
- Violations of laws and regulations

Environmental Risk, Disaster Risk

Risk Management Measures: Yes

Related Risk Topics

Operational Risk

- Human error in business operations
- Safety, occupational health, and working environment
- Climate change and disasters
- Impact on the environment

Compliance Risk

• Violations of laws and regulations

Workforce Risk

Risk Management Measures: Yes

Related Risk Topics

Operational Risk

- Reliance on employees in key positions
- Shortage or reliance on skilled workers
- Human error in business operations
- Impact on human rights

IT-Security Risk

Risk Management Measures: Yes

Related Risk Topics

Strategic Risk

• Changes in technologies

Operational Risk

• Information security and cyber-attack

Financial Risk

Risk Management Measures: Yes

Related Risk Topics

Financial Risk

• Fluctuation in exchange rates, interest rates, or the inflation rate

Sustainable Development

Sustainable Development

Sustainability Management Policy and Targets (3.1)

Sustainability Management Policy and Targets

Corporate Sustainability Policy : Yes

Environmental Aspect (3.3)

Policy and Guideline on Environmental Aspect (3.3.1)

Environmental Policy and Practice : Yes

URL of environmental policy and practice : https://www.metco.co.th/corporate-governance/role-of-stakeholders/

Company environmental guideline : Electricity Management, Fuel Management, Renewable/Clean

Energy Management, Water Management, Waste Management,

Greenhouse Gas and Climate Change Management

Results with Respect to the Environmental Aspect (3.3.2)

Energy management

• Fuel consumption

| | 2021 | 2022 | 2023 |
|-----------------------------------|------------|------------|------------|
| Jet fuel (Litre) | N/A | N/A | 0.00 |
| Diesel (Litre) | 126,649.37 | 118,478.59 | 199,550.92 |
| Gasoline (Litre) | 73,106.94 | 68,831.24 | 27,479.66 |
| Fuel oil (liters) | N/A | N/A | 0.00 |
| Crude oil (barrels) | N/A | N/A | 0.00 |
| Natural gas (Standard cubic feet) | N/A | N/A | 0.00 |
| LPG (Kilogram) | 43,929.00 | 42,348.00 | 43,545.00 |

| Steam (tonnes) | N/A | N/A | 0.00 |
|----------------|-----|-----|------|
| Coal (tonnes) | N/A | N/A | 0.00 |

• Electricity consumption

| | 2021 | 2022 | 2023 |
|---------------------------------------|---------------|---------------|---------------|
| Amount of electricity purchased (kWh) | 44,392,000.00 | 46,550,000.00 | 44,830,941.00 |

Water management

• Water consumption

| | 2021 | 2022 | 2023 |
|----------------------------------|------------|------------|------------|
| Water consumption (cubic meters) | 288,573.00 | 287,126.00 | 279,644.00 |

Waste management

• Waste from operations

| | 2021 | 2022 | 2023 |
|--------------------------|--------------|--------------|--------------|
| Non-hazardous waste (kg) | 7,046,881.75 | 5,741,938.93 | 4,937,775.74 |
| Hazardous waste (kg) | 480,109.00 | 646,265.00 | 500,829.00 |
| Total (kg) | 7,526,990.75 | 6,388,203.93 | 5,438,604.74 |

Greenhouse gas management

• Greenhouse gas emissions

| | 2021 | 2022 | 2023 |
|--|-----------|-----------|------------|
| GHG emission target | N/A | 20,802.30 | 21,011.95 |
| Scope 1 (Tons of carbon dioxide equivalents) | 1,381.27 | 1,017.25 | 768.00 |
| Scope 2 (Tons of carbon dioxide equivalents) | 20,446.96 | 21,440.93 | 0.00 |
| Scope 3 (Tons of carbon dioxide equivalents) | N/A | N/A | 186,778.00 |
| Total (Tons of carbon dioxide equivalents) | 21,828.23 | 22,458.18 | 187,546.00 |

• Verification of greenhouse gas emissions over the past year

Third-party verification : No

Social Aspect (3.4)

Policy and Guideline on Social Aspect (3.4.1)

Human Rights Policy and Practice : Yes

Company human right guideline : Employee Rights, Child Labor, Consumer Rights, Community and

Environment Rights, Safety and Occupational Health at Work,

Non-discrimination

Results with Respect to the Social Aspect (3.4.2)

Information about employees

• Total number of employees

| | 2021 | 2022 | 2023 |
|--------------------------------------|-------|-------|-------|
| Number of male employees (persons) | 509 | 509 | 553 |
| Number of female employees (persons) | 1,812 | 1,787 | 1,785 |
| Total (persons) | 2,321 | 2,296 | 2,338 |

• Employee remuneration

| | 2021 | 2022 | 2023 |
|------------------------------|----------------|----------------|----------------|
| Employee remuneration (baht) | 834,791,830.00 | 829,792,295.00 | 937,407,164.00 |

• Employee development and training

| | 2021 | 2022 | 2023 |
|--|------------|--------------|--------------|
| Average training hours of employees (hour / person / year) | 4.80 | 6.00 | 6.00 |
| Employee development and training expenses (baht) | 274,812.00 | 1,642,988.00 | 1,780,868.00 |

• Health, safety and work environment

| | 2021 | 2022 | 2023 |
|--|------|------|------|
| Number of employee work injuries leading to employee | 0 | 0 | 1 |
| absence (times) | 0 | 9 | 4 |

• Employee retention

| | 2021 | 2022 | 2023 |
|--|------|------|------|
| Percentage of employees who voluntarily resigned (%) | 5.51 | 8.19 | 8.94 |

• Significant labor dispute

| | 2021 | 2022 | 2023 |
|---------------------------|------|------|------|
| Significant labor dispute | No | No | No |

Corporate Governance Policy

Corporate Governance Policy

Overview of the Corporate Governance Policy and Guideline (6.1)

Corporate Governance Policy

Corporate Governance Policy : Yes

Company website on corporate : https://www.metco.co.th/corporate-governance/good-corporate-governance-policy/

governance policy

Policy and Guideline Related to the Board of Directors (6.1.1)

Policy and guideline related to the board of directors

Company policy and guideline : Nomination of Directors, Compensation, Independence of the Board

of Directors, Director Development, Board Performance Evaluation, Corporate Governance of Subsidiaries and Associated Companies

Code of Conduct (6.2)

Establishing a Code of Conduct

Establishing a Code of Conduct

Code of Conduct : Yes

Policy and Guideline related to the Code of Conduct

Company policy and guideline : Preventing of Conflicts of Interest, Preventing the Misuse of Inside Information, Anti-

corruption, Whistleblowing

Corporate Governance Structure
and Significant Information Regarding
the Board of Directors, Subcommittees,
Management,
Employee and Other Information

Corporate Governance Structure and Significant Information Regarding the Board of Directors, Subcommittees, Management, Employee and Other Information

Board of Directors (7.2)

Composition of the board of directors (7.2.1)

| | Number of persons | Percentage (%) |
|-----------------------------------|-------------------|----------------|
| Total number of directors | 7 | 100.00 |
| | | |
| Number of male directors | 6 | 85.71 |
| Number of female directors | 1 | 14.29 |
| | | |
| Number of executive directors | 4 | 57.14 |
| Number of non-executive directors | 3 | 42.86 |
| Number of independent directors | 3 | 42.86 |

Information on the board of directors and persons with authority to control the company (7.2.2)

List of directors

| General information Position | Date position Experience and expertise was assumed |
|------------------------------|--|
|------------------------------|--|

Mr. YOICHI MURAMOTO

Gender: Male

Age: 66 years old

Highest level of education:

Bachelor's degree

Major: Science Thai nationality: No Residing in Thailand: Yes Chairman of the board

(Executive)

Director type: Original

director

24 Feb 2010

Leadership, Corporate Management, Strategic

Management, Data Management,

Electronic Components, Sustainability, Corporate

Social Responsibility,

Governance/ Compliance, Law, Paper & Printing Materials, Property Fund & REITs, Fund Management, Change

Management, Human Resource

Management, Risk Management,

IT Management, Brand Management, Project Management, Budgeting, Marketing, Audit, Digital Marketing, Tourism & Leisure,

Data Analysis, Design,

Finance, Negotiation, Health

Care Services,

Transportation & Logistics,

Personal Products &

Pharmaceuticals, Home &

Office Products,

Procurement, Internal

Control, Banking,

Agribusiness, Packaging,

Construction Services,

Professional Services,

Accounting, Insurance,

Mining, Economics,

Information & Communication

Technology, Finance &

Securities, Food & Beverage,

Media & Publishing, Steel,

Architecture, Engineering,

Industrial Materials &

Machinery, Construction

Materials, Automotive,

Commerce, Property

Development, Energy &

Utilities, Petrochemicals &

Chemicals, Statistics,

Fashion

2. Mr. WANCHAI UMPUNG-ART Director 13 Sep 2002 Audit, Internal Control Gender: Male (Non-executive, Age: 76 years old Independent director) Highest level of education: Master's degree Director type: Original Major: Management director Thai nationality: Yes Residing in Thailand: Yes 3. Mr. NOP ROJANAVANICH Director 25 Nov 2005 Audit, Engineering Gender: Male (Non-executive, Age: 68 years old Independent director) Highest level of education: Master's degree Director type: Re-elected Major: Business Administration as director Thai nationality: Yes Residing in Thailand: Yes 4. Mr. ICHIRO NISHIMURA Director 14 May 2014 Accounting, Finance, Gender: Male (Executive) Economics, Banking, Age: 62 years old Corporate Social Highest level of education: Director type: Original Responsibility, Human Bachelor's degree director Resource Management, Major: Business Administration Sustainability, Data Thai nationality: No Analysis, Statistics, Residing in Thailand: Yes Negotiation, Audit, Governance/Compliance 5. Mr. TATSUYA AWAZU Director 24 Nov 2017 Electronic Components, Gender: Male (Executive) Industrial Materials & Machinery Age: 61 years old Highest level of education: Below Director type: Re-elected a bachelor's degree as director Major: Business Administration Thai nationality: No Residing in Thailand: Yes

6. Mrs. WONGTIPA BUNNAG Director

Gender: Female (Non-executive, Age: 40 years old Independent director)

Highest level of education:

Master's degree Director type: Original

Major: Law director

Thai nationality: Yes
Residing in Thailand: Yes

7. Mr. SHINICHIRO YAMAMOTO Director 24 Nov 2019 Industrial Materials &

Gender: Male (Executive) Machinery, Business

23 Nov 2018

Law, Audit

Administration

Highest level of education: Director type: Original

Bachelor's degree director

Major: Engineering
Thai nationality: No
Residing in Thailand: No

Age: 61 years old

Other Information pertaining to committees

The Chairman is an independent director : No

The Chairman and the manager are the same person : No

The Chairman and the manager are members of the same family : No

The company appoints at least one independent director to determine the agenda

of the Board of Directors' meetings

:Yes

Sub-committees (7.3)

Information about sub-committees (7.3.2)

Audit Committee

List of audit committee members

| Gei | neral information | Position | Date position was assumed | Experience and expertise |
|-----|--|--|---------------------------|--------------------------|
| 1. | Mr. WANCHAI UMPUNG-ART [1] Gender: Male Age: 76 years old Highest level of education: Master's degree | Chairman of the audit committee (Non-executive, Independent director) | 13 Sep 2002 | Audit, Internal Control |
| | Major: Management Thai nationality: Yes Residing in Thailand: Yes | Director type: Original director | | |
| 2. | Mr. NOP ROJANAVANICH Gender: Male Age: 68 years old Highest level of education: Master's degree Major: Business Administration Thai nationality: Yes | Audit committee (Non-executive, Independent director) Director type: Re-elected as director | 25 Nov 2005 | Audit, Engineering |
| 3. | Mrs. WONGTIPA BUNNAG Gender: Female Age: 40 years old Highest level of education: Master's degree Major: Law Thai nationality: Yes | Audit committee (Non-executive, Independent director) Director type: Original director | 23 Nov 2018 | Law, Audit |
| | Residing in Thailand: Yes | | | |

^[1] A director with the accounting expertise needed to review financial statements

Executive Committee

List of executive committee members

| General information | Position | Date position was assumed |
|---|-----------------------------------|---------------------------|
| 1. Mr. YOICHI MURAMOTO Gender: Male Age: 66 years old Highest level of education: Bachelor's degree Major: Science Thai nationality: No Residing in Thailand: Yes | Member of the executive committee | 24 Feb 2010 |
| 2. Mr. SHINICHIRO YAMAMOTO Gender: Male Age: 61 years old Highest level of education: Bachelor's degree Major: Engineering Thai nationality: No Residing in Thailand: No | Member of the executive committee | 24 Nov 2019 |
| 3. Mr. ICHIRO NISHIMURA Gender: Male Age: 62 years old Highest level of education: Bachelor's degree Major: Business Administration Thai nationality: No Residing in Thailand: Yes | Member of the executive committee | 14 May 2014 |
| 4. Mr. TATSUYA AWAZU Gender: Male Age: 61 years old Highest level of education: Below a bachelor's degree Major: Business Administration Thai nationality: No Residing in Thailand: Yes | Member of the executive committee | 24 Nov 2017 |

5. Mr. Shigeru Takamatsu Chairman of the 12 Feb 2021
Gender: Male executive committee
Age: 65 years old
Highest level of education: Below a bachelor's degree
Major: Machinery
Thai nationality: No
Residing in Thailand: No

Other sub-committees

Sub-committees information

| Name of sub-committees | List of directors | Position |
|-------------------------------------|-------------------------|----------|
| Audit Committee | Mr. WANCHAI UMPUNG-ART | Chairman |
| | Mr. NOP ROJANAVANICH | Member |
| | Mrs. WONGTIPA BUNNAG | Member |
| Good Corporate Governance Committee | Mr. YOICHI MURAMOTO | Chairman |
| | Mr. SHINICHIRO YAMAMOTO | Member |
| | Mr. ICHIRO NISHIMURA | Member |
| | Mr. TATSUYA AWAZU | Member |
| | Mr. WANCHAI UMPUNG-ART | Member |
| | Mr. NOP ROJANAVANICH | Member |
| | Mrs. WONGTIPA BUNNAG | Member |
| Nomination Committee | Mr. WANCHAI UMPUNG-ART | Chairman |
| | Mr. NOP ROJANAVANICH | Member |
| | Mrs. WONGTIPA BUNNAG | Member |
| | Mr. ICHIRO NISHIMURA | Member |
| Remuneration Committee | Mr. YOICHI MURAMOTO | Chairman |
| | Mr. SHINICHIRO YAMAMOTO | Member |
| | Mr. ICHIRO NISHIMURA | Member |
| Risk Management Committee | Mr. SHINICHIRO YAMAMOTO | Chairman |
| | Mr. ICHIRO NISHIMURA | Member |
| | Mr. TATSUYA AWAZU | Member |
| | | |

Roles of Sub-committees

Sub-committees responsible for risk management : Risk Management Committee

Sub-committees responsible for nomination : Nomination Committee

Sub-committees responsible for remuneration : Remuneration Committee

Sub-committees responsible for corporate governance : Good Corporate Governance Committee

Sub-committees responsible for corporate sustainability development : Risk Management Committee

Executives (7.4)

List and positions of the executive (7.4.1)

The four highest-ranking executives

| Ge | neral information | Position | Date position was assumed | Experience and expertise |
|----|-------------------------------------|----------------------|---------------------------|--------------------------|
| 1. | Mr. Shigeru Takamatsu | CHAIRMAN OF BOARD OF | 12 Feb 2021 | Industrial Materials & |
| | Gender: Male | EXECUTIVE | | Machinery |
| | Age: 65 years old | | | |
| | Highest level of education: Below a | | | |
| | bachelor's degree | | | |
| | Major: Machinery | | | |
| | | | | |

2. Mr. YOICHI MURAMOTO

Gender: Male

Age: 66 years old

Highest level of education: Bachelor's

degree

Major: Science

GM of Business

Promotion

24 Feb 2010

Leadership, Corporate

Management, Strategic

Management, Data Management,

Electronic Components,

Sustainability, Corporate

Social Responsibility,

Governance/ Compliance, Law,

Paper & Printing Materials,

Property Fund & REITs, Fund

Management, Change

Management, Human Resource

Management, Risk Management,

IT Management, Brand

Management, Project

Management, Budgeting,

Marketing, Audit, Digital

Marketing, Tourism & Leisure,

Data Analysis, Design,

Finance, Negotiation, Health

Care Services,

Transportation & Logistics,

Personal Products &

Pharmaceuticals, Home &

Office Products,

Procurement, Internal

Control, Banking,

Agribusiness, Packaging,

Construction Services,

Professional Services,

Accounting, Insurance,

Mining, Economics,

Information & Communication

Technology, Finance &

Securities, Food & Beverage,

Media & Publishing, Steel,

Architecture, Engineering,

Industrial Materials &

Machinery, Construction

Materials, Automotive,

Commerce, Property

Development, Energy &

Utilities, Petrochemicals &

Chemicals, Statistics,

Fashion

| 3. | Mr. SHINICHIRO YAMAMOTO | GM of Printer Business | 24 Nov 2019 | Industrial Materials & |
|----|---|----------------------------|--------------|------------------------|
| ٥. | Gender: Male | GIVI OI FIIIILEI DUSIIIESS | 24 1100 2019 | Machinery, Business |
| | | | | Administration |
| | Age: 61 years old | | | Administration |
| | Highest level of education: Bachelor's degree | | | |
| | Major: Engineering | | | |
| 4. | Mr. TATSUYA AWAZU | GM of Production 2&3 | 24 Nov 2017 | Electronic Components, |
| | Gender: Male | | | Industrial Materials & |
| | Age: 61 years old | | | Machinery |
| | Highest level of education: Below a | | | |
| | bachelor's degree | | | |
| | Major: Business Administration | | | |
| 5. | Mr. ICHIRO NISHIMURA [1] | GM of Administation | 14 May 2014 | Accounting, Finance, |
| | Gender: Male | | | Economics, Banking, |
| | Age: 62 years old | | | Corporate Social |
| | Highest level of education: Bachelor's | | | Responsibility, Human |
| | degree | | | Resource Management, |
| | Major: Business Administration | | | Sustainability, Data |
| | | | | Analysis, Statistics, |
| | | | | Negotiation, Audit, |
| | | | | Governance/ Compliance |
| | | | | |

[1] Highest responsibility in accounting and finance [2] Directly responsible for financial account supervision

Remuneration policy for executives (7.4.2 - 7.4.3)

Remuneration policy for executives

Remuneration policy for executives : Yes

Remuneration

| | 2021 | 2022 | 2023 |
|-------------------------------------|---------------|---------------|---------------|
| Total executive remuneration (baht) | 63,453,237.00 | 20,901,990.00 | 16,222,725.00 |

Other forms of remuneration

Employee Stock Ownership Plan (ESOP) : No

Employee Joint Investment Program (EJIP) : No

Employees (7.5)

Information about company employees

Employees

Number of male employees (persons) : 553

Number of female employees (persons) : 1,785

Total (persons) : 2,338

Employee Remuneration

Total employee remuneration : 937,407,164.00

Provident fund

Total number of employees (persons) : 2,338

Number of employees contributing to the PVD (persons) : 1,741

Percentage of employees who are members (%) : 74.47

Other Significant Information (7.6)

Other significant information

Assigned persons

• Person assigned to take direct responsibility for accounting oversight

| General information | Email | Telephone |
|-------------------------|---------------------|-----------------------|
| 1. Ms. Panurat Suwunwej | panurat@metco.co.th | 02-5181280-6 ຕ່ວ 1201 |

• Company secretary

| General information | Email | Telephone |
|--------------------------------|---------------------|-----------------------|
| 1. Ms. Vipavee Lertchaiprasert | vipavee@metco.co.th | 02-517-5010 ext. 1205 |

• Head of internal audit

| General information | Email | Telephone |
|-----------------------|---------------------|----------------------|
| 1. Mrs. Darunee Chang | darunee@metco.co.th | 02-338-1535 ต่อ 1820 |

• Head of investor relations

| General information | Email | Telephone |
|-------------------------|----------------|-------------|
| 1. Mr. Ichiro Nishimura | ir@metco.co.th | 02-518-1280 |

Company's auditor

| Cor | mpany | Names and general information of auditors | Audit fee (baht) | Other non-audit fees (baht) |
|-----|----------------------|---|------------------|--------------------------------|
| 1. | KPMG PHOOMCHAI AUDIT | 1. Ms. Sujitra Masena | 4,300,000.00 | Details: Transfer |
| | COMPANY | Email: - | | Pricing Report |
| | LIMITED | Telephone: - | | Total service fee |
| | | | | (baht): 580,000.00 |
| | | 2. Ms. Sirinuch Vimolsathit | | |
| | | Email: - | | |
| | | Telephone: - | | |
| | | | | |
| | | 3. Ms. Nareewan Chaibantad | | |
| | | Email: - | | |
| | | Telephone: - | | |
| | | | | |
| | | | | |

Performance Report on Corporate Governance

Performance Report on Corporate Governance

Summary of Director Performance (8.1)

Selection, development, and evaluation of duty performance of the Board of Directors (8.1.1)

List of new directors appointed in the past year

• List of continuing directors (full term of directorship and being re-appointed as a director)

| General information | Position | Date position was assumed | Experience and expertise |
|---|--|--|---|
| 1. Mr. NOP ROJANAVANICH Gender: Male Age: 68 years old Highest level of education: Master's degree Major: Business Administrati Thai nationality: Yes Residing in Thailand: Yes | Director (Non-executive, Independent director) Director type: Re-elected on as director | Date position was assumed: 25 Nov 2005 | Audit, Engineering |
| 2. Mr. TATSUYA AWAZU Gender: Male Age: 61 years old Highest level of education: B a bachelor's degree Major: Business Administrati Thai nationality: No Residing in Thailand: Yes | as director | Date position was assumed: 24 Nov 2017 | Electronic Components, Industrial Materials & Machinery |

Development of directors over the past year

| List of directors | Position | Participated in director development program |
|------------------------|-----------------------|--|
| Mr. YOICHI MURAMOTO | Chairman of the board | Non-participating |
| Mr. WANCHAI UMPUNG-ART | Director | Non-participating |
| Mr. NOP ROJANAVANICH | Director | Non-participating |
| | | |

| Mr. ICHIRO NISHIMURA | Director | Non-participating |
|-------------------------|----------|-------------------|
| Mr. TATSUYA AWAZU | Director | Non-participating |
| Mrs. WONGTIPA BUNNAG | Director | Participating |
| Mr. SHINICHIRO YAMAMOTO | Director | Non-participating |

Directors' performance assessment

 $\label{thm:policy} \mbox{Method used to evaluate directors'} \qquad \mbox{: Whole-board-of-directors assessment,}$

performance Individual-director assessment (self-

assessment)

Meeting attendance and remuneration to each Board member (8.1.2)

Meeting attendance of the board of directors

Number of board meetings (times) : 4

Date of AGM meeting : 27 Jan 2023

EGM meeting : No

| | List of directors | Termination date | Number of Board Meeting | AGM meetings | EGM meetings |
|----|-----------------------------------|------------------|----------------------------|---------------|----------------------------------|
| 1. | Mr. YOICHI MURAMOTO | - | 3/4 | Participating | Did not hold |
| | (Chairman of the board) | | | | the |
| 2. | Mr. WANCHAI UMPUNG-ART (Director) | - | 4/4 | Participating | meeting Did not hold the |
| 3. | Mr. NOP ROJANAVANICH (Director) | - | 4/4 | Participating | meeting Did not hold the |
| 4. | Mr. ICHIRO NISHIMURA (Director) | - | 4/4 | Participating | meeting Did not hold the |
| 5. | Mr. TATSUYA AWAZU (Director) | - | 4/4 | Participating | meeting Did not hold the |
| 6. | Mrs. WONGTIPA BUNNAG (Director) | - | 4/4 | Participating | meeting Did not hold the meeting |

| 7. | Mr. SHINICHIRO YAMAMOTO | - | 4/4 | Participating | Did not hold |
|----|-------------------------|---|-----|---------------|--------------|
| | (Director) | | | | the |
| | | | | | meeting |

Remuneration for company directors

| List of directors | Termination date | Meeting allowance (baht) | Other monetary remuneration (baht) | Other non- monetary |
|----------------------------|------------------|--------------------------|--|------------------------|
| 1. Mr. YOICHI MURAMOTO | - | 0.00 | N/A | No |
| (Chairman of the board) | | | | |
| 2. Mr. WANCHAI UMPUNG-ART | - | 0.00 | N/A | No |
| (Director) | | | | |
| 3. Mr. NOP ROJANAVANICH | - | 0.00 | N/A | No |
| (Director) | | | | |
| 4. Mr. ICHIRO NISHIMURA | - | 0.00 | N/A | No |
| (Director) | | | | |
| 5. Mr. TATSUYA AWAZU | - | 0.00 | N/A | No |
| (Director) | | | | |
| 6. Mrs. WONGTIPA BUNNAG | - | 0.00 | N/A | No |
| (Director) | | | | |
| 7. Mr. SHINICHIRO YAMAMOTO | - | 0.00 | N/A | No |
| (Director) | | | | |

Report on the Audit Committee's Performance for the Past Year (8.2)

Report on the audit committee's performance for the past year

Meeting attendance of audit committee

Number of Audit committee meetings (times)

| | List of directors | Termination date | Number of the audit committee meeting |
|----|-----------------------------------|------------------|---------------------------------------|
| 1. | Mr. WANCHAI UMPUNG-ART | - | 4/4 |
| | (Chairman of the audit committee) | | |
| 2. | Mr. NOP ROJANAVANICH | - | 4/4 |
| | (Audit committee) | | |
| 3. | Mrs. WONGTIPA BUNNAG | - | 4/4 |
| | (Audit committee) | | |